1	advisory board during that relevant period of time, May to
2	September '91.
3	MR. KLEINER: Yes, sir.
4	JUDGE SIPPEL: Correct? That's your testimony.
5	MR. KLEINER: Yes, sir.
6	JUDGE SIPPEL: All right. Now, it says it's
7	across Ms. Shirley Marcus's name on 25 is crossed off with a
8	notation no longer in Baltimore. Do you have any first hand
9	knowledge with respect to that entry? I mean, do you know
10	whether or not in fact Ms. Shirley Marcus is no longer in
11	Baltimore?
12	MR. KLEINER: Yeah. At the time, yes. She's
13	working here in Washington now.
14	JUDGE SIPPEL: Do you know what about as of the
15	time of May to September of 1991?
16	MR. KLEINER: I don't know when she left. When
17	if I may ask you a question.
18	JUDGE SIPPEL: Well, if it's for clarification I
19	can't help you with
20	MR. KLEINER: No. I don't know when these cross outs
21	were made. There's a telephone number here and it starts with
22	410 which might clarify. I don't know when the area codes
23	were changed but that might help as to when these notations
24	were made.
25	JUDGE SIPPEL: All right. That's with respect to

Ms. Kacy Conley and I know, I think I can take official notice 1 of the fact that that was done after September of 1991, that 2 3 is when the 410 change was made to Baltimore's area code. 4 MR. KLEINER: Then I would guess that these cross These 5 outs or changes were done at some time later than that. were the members at the time and we were probably reviewing to 6 see how we could fill the gaps in the community advisory board 7 8 but I can't tell you when that happened. 9 MS. SCHMELTZER: I'm going to move to strike the portion where the witness said he's guessing. 10 11 JUDGE SIPPEL: Well, it goes to weight. It goes to 12 weight but he is correct in terms of bringing my attention to 13 the fact of that area code number, 410, because I have people 14 who I contact in Baltimore, family people from time to time so 15 I'm familiar with that event and my recollection is that it 16 was some time after 1991. Now, Mr. Howard, if you want to 17 find a way to firm that up for the record I'll permit you to 18 do that for clarification and also if there's some 19 clarification that you could bring with respect to who 20 prepared this document and when was it prepared. Again, I'm 21 not saying that you have to call people in from out of town to 22 do this, but if you have a capability to clarify this, I'd 23 like you to do it. 24 MR. HOWARD: Your Honor, I know there's testimony in

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the record -- it may be in depositions -- that it was the

25

1 s	secretary to Mr. Kleiner and Ms. Barr that prepared the
2 d	locument.
3	JUDGE SIPPEL: Well, if you can find out, I mean, we
4 h	have next week. If you can, as I say, without calling people
5 i	n from Baltimore, but if you can determine through your
6 r	ecords, do some kind of research back in your office and give
7 u	s some explanation on the record next week, I'd like to put
8 t	his to rest. But for the time being it's just marked as an
9 e	exhibit and it's not going to be received.
10	(Whereupon the document referred to
11	as Four Jacks Exhibit No. 25 was
12	rejected.)
13	BY MS. SCHMELTZER:
14	Q Is it correct that people rotate on and off the
15 c	ommunity advisory board all the time or did during the period
16 t	hat you were at the station?
17	A Yes.
18	JUDGE SIPPEL: Let me clarify my ruling. As of this
19 t	ime I'm denying the motion to introduce 25 into evidence and
20 i	t has been rejected but I do I'm requiring counsel for
21 S	cripps Howard to seek further clarification on the points
22 tl	hat I told you about. You may proceed, Ms. Schmeltzer.
23	BY MS. SCHMELTZER:
24	Q Mr. Kleiner, were you responsible for the Contact 2
25 pi	rogram at WMAR-TV?

1	A	Not directly, no.
2	Q	Who was directly responsible?
3	A	The news director.
4	Q	The news director. So I take it that Emily Barr was
5	not the p	erson directly responsible for that entity, was she?
6	A	That's correct.
7	Q	Were the people that handled the Contact 2 program
8	other than	n the station producer and people you've described in
9	your exhi	bit all volunteers?
10	A	Other than the station yes, other than the
11	station po	ersonnel they were volunteers. It was the National
12	Council o	f Jewish Women.
13	Q	Was there an orientation period that they went
14	through?	
15	A	Yes, there was.
16	Q	Was that a two hour orientation?
17	A	My recollection is it was a couple of days.
18	Q	Well, do you know?
19	A	My recollection is it was a couple of days.
20	Q	Did the decision as to what Contact 2 programs you
21	were going	to include in broadcasts depend on whether people
22	said they	were willing to appear on the air?
23	A	I don't know.
24	Q	Was it the volunteers who decided when a case was
25	when to op	en a case and when to close a case?

1	A Would you please describe open and close for me?
2	Q Well, when a case came in was it recorded in some
3	fashion to your knowledge?
4	A I believe it was, yes.
5	Q And was it the volunteer that did that?
6	A Yes.
7	Q And when a case was closed was that recorded in some
8	fashion?
9	A I don't know.
10	Q So you don't know who would have been responsible
11	for that?
12	A No, I don't.
13	Q During your tenure at WMAR-TV and specifically from
14	May 30, 1991 to September 3, 1991, Mr. Kleiner, were you
15	involved in any budgeting matters?
16	A I was involved in budgeting matters every day.
17	Q Your testimony at paragraph 24 refers to Attachment
18	O to Emily Barr's testimony. I'd like you to turn to that
19	attachment.
20	JUDGE SIPPEL: Let's go off the record until the
21	witness
22	(Off the record.)
23	(On the record.)
24	BY MS. SCHMELTZER:
25	Q Now, if you would look at the first page of

1	Attachment O, Mr. Kleiner, it says to Joe Bruno from WPH.
2	A Yes.
3	Q Okay. Was Joe Bruno your chief engineer?
4	A Yes.
5	Q And have you seen this page before?
6	A Yes.
7	Q Did you see this page in July of 1991?
8	A I believe so.
9	Q Was this a draft capital budget? A draft of the
10	proposed capital budget?
11	A No, this is just a portion of the capital budget
12	that we submitted for If my recollection is correct these
13	this is the first wave of items that, first or second wave
14	of items that were approved for us to go ahead and take the
15	next step.
16	Q Well, was this a working draft?
17	A I suppose you could call it a working draft.
18	Q At the bottom it says a formal list including these
19	items will come from Ken I may not be pronouncing this
20	right M-c-N-A-M-S-E. Is that right?
21	A No. It's McNamee.
22	Q McNamee. Did you ever see a formal list including
23	these items?
24	A No. Let me I may have, sorry. I may have.
25	Q Is that formal list including these items included

1	in Attachment O anywhere?
2	A I don't know.
3	Q Would you look through and let us know if it is?
4	A See, each item or group of items or category is put
5	on a separate sheet so there would be no one list with all
6	those items on it I don't believe.
7	Q If you look at page SH3-0920 and some of the pages
8	that follow the first page, are those the separate sheets
9	you're referring to?
10	A These are the typed
11	MR. HOWARD: Your Honor, that's an unfair question
12	as to what she hasn't referred to any sheet. She's
13	referred to a formal list and he's testified that that's not
14	in there. So I don't could she specify the question?
15	MS. SCHMELTZER: I'd be happy to ask the question
16	again.
17	JUDGE SIPPEL: Yeah. The witness I'll sustain
18	the objection on the basis of clarification, but if you
19	feel the question is not clear enough. But I heard the
20	witness testify that there were separate sheets for individual
21	categories of equipment and I think your question is whether
22	or not those individual sheets that he testified to appear
23	behind 0919, the several pages starting with 0920.
24	MS. SCHMELTZER: That's correct.
25	BY MS. SCHMELTZER:

1	Q	Is that the kind of separate sheet that you're
2	referring	to?
3	A	Yes. For instance, 0922 is six wireless microphones
4	and on the	e front page, No. 7 is six wireless microphones.
5	Q	Okay. So the formal list that's referred to at the
6	bottom of	SH3-0919, is that what's contained on the following
7	pages?	
8	A	I don't know.
9	Q	Now, if you'd look at SH3-0920, Mr. Kleiner
10		JUDGE SIPPEL: Well, before you do that I'd still
11	like to fi	ind out a little bit more about where Mr. Kleiner
12	fits into	the scheme of things.
13		MS. SCHMELTZER: I was going to do that.
14		JUDGE SIPPEL: Were you going to do that?
15		MS. SCHMELTZER: I was going to do that right now.
16		JUDGE SIPPEL: All right. You go ahead, Ms.
17	Schmeltzer	ç.
18		BY MS. SCHMELTZER:
19	Q	If you would look at SH3-0920, Mr. Kleiner
20	A	Yes.
21	Q	This is one of the capital equipment requests and
22	the first	items listed are two Ford E350 supercargo vans and
23	there are	other items listed there as well. Do you see that?
24	A	Yes.
25	Q	Okay. It says person submitting, Joe Bruno. That

1 was your chief engineer?2 A Yes.	
2 A Yes.	İ
3 Q And he has signed that and it's dated Septe	mber
4 17th. Was that the date he signed it.	
5 A Apparently.	
6 Q Okay. And did he submit that to you?	
7 A Yes. I signed it after he did.	
8 Q Where does the business manager fit into th	at? He's
9 listed as well under your name.	
10 A He signed it after I did.	
Q Did you all signed it Were you all to	gether
when you signed it on September 17th?	
13 A I don't know. Usually Joe Bruno would bring	g it into
me and I would sign it and give it back to him. These	e were
15 just the final piece of paper after the entire approve	al
process. This is just a document to record these item	ns. By
17 the time you got to this this was not quite but almost	t after
18 the fact. You had already gone through the approval	process.
You had already gone through the bidding process. You	ı had
20 already looked at different manufacturers, decided exa	actly
21 what you were going to buy before you got to this shee	et of
paper.	
Q Now, looking down at the bottom there, it sa	ıys
24 president and there's some initials. Were those Dick	
25 Jansson's initials?	

1	A	I believe so.
2	Q	Okay. And you see the date, September 16, 1991.
3	A	Yes, I do.
4	Q	It is your understanding that that's when Dick
5	Jansson w	ould have approved this request?
6	A	Yes.
7	Q	Now, Mr. Kleiner, am I correct it says action and
8	Mr. Janss	on has checked the box approved. Do you see that?
9	A	Yes.
10	Q	Okay. So is it correct that up until September 16,
11	1991 Mr.	Jansson could have disapproved the request?
12	A	He could have disapproved the request on September
13	20th afte	r he signed it if he wanted to, if we didn't have the
14	equipment	in house.
15	Q	And he certainly could have disapproved it on
16	September	16th, correct?
17	A	Could have.
18	Q	Now, if you'll turn to the next page, SH3-0921, the
19	person su	bmitting that was Joe Bruno. Do you see the
20	signature	?
21	A	Yes.
22	Q	Okay. Did Mr. Bruno submit this capital equipment
23	request to	o you on October 17, 1991?
24	A	Once again, this is the final document.
25		JUDGE SIPPEL: You know, I wish when you ask him

1	about the I'm sorry. I didn't mean to interrupt your
2	answer, either, but ask him if is this the document that
3	was put before you. Don't categorize what it is, please,
4	because the document should speak for itself unless the
5	witness is given some explanation with respect to it, of
6	course. I'm sorry. I didn't
7	MR. KLEINER: October 17th is the day I signed it.
8	BY MS. SCHMELTZER:
9	Q You signed SH3-0921 on October 17th, 1991?
10	A Yes.
11	Q Okay. And did you then forward this to Mr. Jansson
12	for his approval?
13	A Bob Imhoff the business manager or Joe Bruno would
14	have forwarded it. I did not.
15	Q And did Mr. Jansson sign this on October 22, 1991?
16	A It would appear that way.
17	Q And so is it correct that Mr. Jansson could have
18	disapproved this on October 22, 1991?
19	A I would think so.
20	JUDGE SIPPEL: With respect to I want to go back
21	again to this 0919, the first document in time.
22	MR. KLEINER: Yes, sir.
23	JUDGE SIPPEL: Did you actually, what if any
24	participation did you have in selecting some or all of these
25	first 13 items?

1		MR. KLEINER: I had a part in a list of items was
2	put toget	her that was probably four or five pages I don't
3	recall.	We call it a wish list, anything that we would like
4	to have.	And then reality sets in and you say, okay, that's
5	your wish	list, now what is it that's reasonable and we
6	crossed o	ut things that weren't reasonable, said okay we're
7	not going	to ask for that and we're not going to ask for that
8	and we cu	lled it down to things that we would like to have and
9	things th	at we needed to have and prioritized it.
10		BY MS. SCHMELTZER:
11	Q	Mr. Kleiner, if I could turn your attention for a
12	moment to	SH3-0926 and the pages that follow that,
13	specifica	lly through SH3-0930.
14	A	Okay.
15	Q	Is that your final wish list?
16	A	The final I believe it's our final submission
17	list, yes	•
18	Q	Let me refer you for a moment to SH3-0924. Do you
19	see that?	
20	A	Not yet.
21	Q	It starts four news cars up at the top.
22	A	Yes.
23	Q	Okay. And is do you recall signing this capital
24	equipment	request on October 14, 1991?
25	A	It would appear that I did.

1	Q Now, if you'll go up and look at the capital budget
2	line, it says amount 70,000, grand total \$52977.54
3	A I don't see that. I'm sorry. Oh, I see it, okay.
4	Q What is the difference between those two figures?
5	A 17,000
6	Q No, I know that. What does the amount represent and
7	what does the grand total represent?
8	A The amount is what was budgeted I believe and the
9	grand total is what we ended up with.
10	Q What did you actually spend? Was that the 52
11	A The purchasing price if you look at the top is
12	52,158 it looks like.
13	JUDGE SIPPEL: I don't really think we have to get
14	into this narrow accounting.
15	MS. SCHMELTZER: Okay, fine.
16	JUDGE SIPPEL: Can we move to something else?
17	MS. SCHMELTZER: Yeah. I'm finished with that area,
18	Your Honor. Excuse me one moment.
19	JUDGE SIPPEL: Let me just ask another
20	clarification question on this attachment. Apparently 0926
21	concerns the '92 budget items.
22	MR. KLEINER: Yes, sir.
23	JUDGE SIPPEL: Is that correct?
24	MR. KLEINER: Yes, sir.
25	JUDGE SIPPEL: So that really has nothing to do at

1	all with anything that was acquired or was to be acquired in
2	1991, is that correct?
3	MR. KLEINER: Not necessarily. It's called the '92
4	budget because we would purchase toward the end of the year
5	and we were gearing up, but some of the stuff was done in
6	maybe
7	JUDGE SIPPEL: I was trying to draw a distinction
8	between that I wasn't trying to put answers in your mouth.
9	I was trying to draw a distinction between what came after
10	0926 which is subject '92 final cap budget and then what came
11	before that which was the draft for July 18th, 1991
12	MR. KLEINER: This was
13	JUDGE SIPPEL: which had notations of 1991.
14	MR. KLEINER: You are correct. This is a '92 cap
15	budget. This is the 1992.
16	JUDGE SIPPEL: Starting with 0926.
17	MR. KLEINER: Correct, yes.
18	JUDGE SIPPEL: So what we're really focused on in
19	terms of well, you don't have to agree with me on this but
20	what I want to know is in between May 30th and September 30th,
21	1991 which of the items on page 0919 were actually acquired
22	and were in operation at the station?
23	MS. SCHMELTZER: Your Honor, could we amend that to
24	September 3, 1991?
25	JUDGE SIPPEL: Well, I want to start off with

1	September 30. You want to say well, all right. Let me
2	rephrase my question then. First category is any item that
3	you can identify that was on board and in operation on or
4	before the 3rd of September of '91.
5	MR. KLEINER: I don't know.
6	JUDGE SIPPEL: And how about on or before the 30th
7	of September '91?
8	MR. KLEINER: I really don't know.
9	JUDGE SIPPEL: All right. Ms. Schmeltzer?
10	MS. SCHMELTZER: I have no further questions, Your
11	Honor.
12	JUDGE SIPPEL: You are finished with the witness?
13	MS. SCHMELTZER: Yes, I am.
14	JUDGE SIPPEL: Mr. Zauner?
15	MR. ZAUNER: I have a couple questions, Your Honor,
16	if I may have a second here to
17	JUDGE SIPPEL: Go off the record.
18	(Off the record.)
19	JUDGE SIPPEL: Back on the record.
20	CROSS EXAMINATION
21	BY MR. ZAUNER:
22	Q Mr. Kleiner, may I call your attention to your
23	Exhibit 2, page SH2-11, paragraph 28? There you indicate that
24	you supervised the ascertainment efforts of other station
25	personnel. What did you actually do to supervise the

1	ascertainment efforts of other station personnel during the
2	period May 30th, 1991 to September 3rd, 1991?
3	A I questioned people as to what they were doing,
4	where they were going, who they were talking to and what
5	issues were they finding out that we should be aware of.
6	Q Did you instruct any station employees to conduct
7	any particular interviews?
8	A Not that I recall.
9	Q Would it be your habit to suggest perhaps to station
10	employees that they interview people associated with certain
11	organizations in the Baltimore community?
12	A I could, yes.
13	Q This would be something that you would do as an on-
14	going basis in your job?
15	A Yes, sir, yes.
16	Q But you have no recollection of any specific
17	A No, I do not.
18	Q example during the May 30th to September 3rd,
19	1991 time period?
20	A No, I'm sorry, I don't.
21	Q Let me call your attention to Attachment F to Emily
22	Barr's testimony. That's Exhibit 3, the thick book. Did you
23	review the station's issues and programs lists on a regular
24	basis?
25	MS. SCHMELTZER: Objection, asked and answered, Your

1	Honor.
2	JUDGE SIPPEL: Well, I'm going to overrule
3	MR. ZAUNER: It's a preliminary question, Your
4	Honor.
5	JUDGE SIPPEL: I understand. You go ahead. I'll
6	overrule the objection.
7	MR. KLEINER: No, I did not review the list per se,
8	no, sir, not on a regular basis.
9	JUDGE SIPPEL: That answer does something for me.
10	BY MR. ZAUNER:
11	Q Did you give any directions with regard to its
12	preparation?
13	A No, I did not.
14	Q Did you have any input in determining which issues
15	would be listed in the issues and programs list, specifically
16	for example page SH3-03339?
17	A A lot of people had some input but it was indirect
18	because it came through ascertainments. It came through news
19	stories. It came through things we found out about the
20	community.
21	Q Was it your understanding
22	JUDGE SIPPEL: I don't think he quite answered your
23	question, Mr. Zauner. You want to ask that again? You had a
24	very specific question about his participation.
25	MR. ZAUNER: That has escaped me, Your Honor.

1	UNIDENTIFIED SPEAKER: Did he have an input.
2	BY MR. ZAUNER:
3	Q Oh, did you have an input into the preparation of
4	the issues that are included on this list?
5	A I said not directly.
6	JUDGE SIPPEL: But you did have an input?
7	MR. KLEINER: I did have an input, yes.
8	JUDGE SIPPEL: Could you describe what that input
9	was?
10	MR. KLEINER: The list you mean
11	JUDGE SIPPEL: Your input now.
12	MR. KLEINER: The list came from many sources and
13	one of those sources was me.
14	JUDGE SIPPEL: It is your understanding that this
15	list is a list of the most important issues ascertained to
16	exist in the community by the station?
17	MR. KLEINER: That is my understanding.
18	BY MR. ZAUNER:
19	Q Let me call your attention to back to your
20	testimony, Exhibit 2, SH2-9. At the top of that page at
21	paragraph 23 you indicate that Scripps Howard corporate
22	management encouraged the regular review of the station's
23	programming to determine if it was responsive to community
24	needs and interests. Were you involved in that process of
25	determining whether the station's programming was responsive

1	to the community needs and interests?
2	A Yes.
3	Q What criteria did you use in making that
4	determination?
5	A This we didn't sit and say, oh, let's have
6	meeting today to see if our program is responsive. This was
7	an on-going process, fluid all the time, talking all the time
8	looking at where we were going, changing not changing
9	programs because our program schedule was set and it was
10	working, talking about how we could improve public affairs
11	shows, how we could make to the point, how Front Page should
12	attack a problem this week or next week.
13	MR. ZAUNER: Your Honor, I have nothing further.
14	JUDGE SIPPEL: All right. On redirect would you
15	like a few minutes to get your questions in order? We could
16	break for five minutes or so.
17	MR. HOWARD: Well, Your Honor, could we break for
18	lunch? It's approaching the noon hour when you said that we
19	would be
20	JUDGE SIPPEL: How much redirect do you have in
21	mind?
22	MR. HOWARD: I'm going over it now but I think I
23	could shorten the process if we break for lunch and return.
24	MS. SCHMELTZER: Your Honor, I'd much prefer to
25	finish this now.

1	MR. ZAUNER: Your Honor, I'd prefer to break for
2	lunch. We're having if we could go off the record perhaps
3	for a second?
4	JUDGE SIPPEL: All right. We'll go off the record,
5	sure.
6	(Off the record.)
7	(On the record.)
8	JUDGE SIPPEL: We're going to break until 1:15 and
9	based on what Mr. Howard has proffered, this witness will not
10	be on the stand should not be on the stand really for much
11	more than an hour and even with recross, an hour and a half
12	even and that's not going to interfere with your flight
13	schedule out this evening, right, Mr. Kleiner? You don't have
14	any objection for breaking
15	MR. KLEINER: I'm okay.
16	JUDGE SIPPEL: And I also have an understanding with
17	Mr. Howard that there will be no questioning or discussion of
18	testimony with this witness during the break. We will in
19	other words, you are still on the stand. You're still under
20	oath and of course particularly do not discuss any facet of
21	your testimony with Ms. Barr.
22	MR. KLEINER: Yes, sir.
23	JUDGE SIPPEL: That's it. We're in recess until
24	1:15. (Whereupon, at 11:53 a.m. the hearing recessed to
25	reconvene at 1:15 p.m.)

AFTERNOON SESSION JUDGE SIPPEL: Okay. We're on the record. I'm going to briefly announce at this time that although I'm

4 reducing this to writing, I'm in the process of getting an

Teddoling this to wifting, I m in the process of gooding in

5 order out on that perhaps even late this afternoon, but

6 certainly by Monday morning. I have determined that the

7 Exhibit 5 evidence is not going to be -- I'm not going to

8 receive it and for three basic reasons and I've done an

9 analysis of the letters.

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One is that as is stated in paragraph 33 of the Fox TV decision the review board upheld the preclusion, that is the trial judge's ruling precluding the receipt into evidence of exhibits that would demonstrate widespread community dissatisfaction over the cancellation of the contract of a popular newscaster. Now, the letters that I have reviewed in that -- in Exhibit 5 come -- in my judgment they come within that category.

In other words, they do not address the nonentertainment, the public interest, the community
ascertainment aspect of the issue in my judgment. In
addition, those letters that are outside the renewal period,
i.e. September 3, 1991 I am not considering because they're
just not relevant from a time standpoint.

So I'm, as I say, I'm in the process of reducing this to writing. I'm well along in it but I thought I should

1	since I am committed to this that I should let everybody here
2	know today and I will let counsel know as to when it's
3	available. If not if this afternoon, otherwise I will
4	bring it in Monday and distribute it.
5	(Whereupon the document referred to
6	as Four Jacks Exhibit No. 5 was
7	rejected.)
8	JUDGE SIPPEL: All right. Mr. Kleiner's on the
9	stand and we're ready for redirect.
10	MR. HOWARD: Your Honor, there's a may I have a
11	preliminary matter?
12	JUDGE SIPPEL: Yes, sir.
13	MR. HOWARD: You asked us to investigate the
14	circumstances of the writing of this writing on this letter
15	and I just wanted to report that the secretary who has in
16	whose writing these notes are made is no longer in the
17	employee of WMAR. This is exhibit number Four Jacks
18	Exhibit No. 25.
19	JUDGE SIPPEL: Twenty-five for identification.
20	She's no longer with the company?
21	MR. HOWARD: That's correct. But she was asked
22	before and I can report my understanding of what she said is
23	that she did not recall the time that these were put in.
24	JUDGE SIPPEL: She did not recall the time that they
25	were put in.

1	MR. HOWARD: Yes, that these marks were made.
2	JUDGE SIPPEL: Would you be able to proffer any
3	other information with respect to the date that this
4	information was well, that the notations were made?
5	MR. HOWARD: I'm sorry. I have not checked with the
6	phone company with the 410 but its our recollection as well
7	that that occurred after the renewal period.
8	JUDGE SIPPEL: All right. To the extent that you
9	can I understand that what you're giving me is just a
10	proffer, that is, if people were brought in to testify this is
11	what it would show. If you would, I hate to rely on my own
12	recollection but I am very, very sure.
13	MR. HOWARD: We will have an absolute answer for you
14	on Monday, Your Honor.
15	JUDGE SIPPEL: Thank you. Then it's your witness
16	for redirect, Mr. Howard.
17	MR. HOWARD: Thank you, Your Honor.
18	REDIRECT EXAMINATION
19	BY MR. HOWARD:
20	Q Mr. Kleiner, on cross examination your activities
21	with respect to various aspects of WMAR's operations was
22	examined. Could you explain or would you like to explain
23	further how you saw your role as the general manager of
24	station WMAR?
25	A Yes. As general manager, we think in terms of the

title general manager, I generally managed, was not a specific 2 I did an awful lot of delegating. I did not run the 3 sales department. I did not run the news department. 4 I did not run the programming department. 5 people who did that. They reported to me on a daily basis or 6 more often about what was going on and I generally managed by 7 exception. When there was a problem I got involved. 8 When I had an idea I got involved. But as long as 9 everything was going all right I did not meddle. I let people 10 do their jobs. 11 Q Would you explain how those daily interactions with 12 your managers took place? 13 Α Either in my offices or theirs. I did something 14 that's commonly referred to as MBWA, manage by walking around. 15 I walked through the building probably no less than three 16 times a day everywhere in the building and always felt that if 17 you wanted to know what was going on you had to get out to 18 find out yourself. And we had weekly meetings, daily 19 meetings, meetings in my office, luncheon meetings. That's 20 how the day went. 21 With respect specifically to public affairs 22 programming, would you describe how you kept track of that 23 activity? 24 A Um-hum. I would talk to the producers often, the

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host often. Ms. Barr and I would have conversations often.

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1	We would deal with very seldom did we get down to minute
2	subject matter. I would say to Ms. Barr, do you think this
3	would be a good topic for To The Point or Front Page. I would
4	say to the news director, you know, I've been talking to
5	people and I've been hearing a lot about I'll make
6	something up male positive images in the African-American
7	community, maybe there's a story there for us. And it would
8	become a part of a news story possibly.
9	Q Could you explain how that might occur specifically
10	with either an example from the renewal period or if you don't
11	recall, a hypothetical?
12	MS. SCHMELTZER: I'm going to object to the extent
13	that this seems to go beyond cross examination. It's
14	referring to, you know, a hypothetical that was not delved
15	into in cross examination.
16	JUDGE SIPPEL: Well, I'll sustain the objection in
17	two ways. One, that it's a double there are really two
18	questions being asked at the same time and secondly, I won't
19	permit him to respond to hypotheticals. But you may ask him
20	your other half of the question was if I recall it was
21	an explanation of well, you, maybe you rephrase your
22	question with my ruling.
23	MR. HOWARD: Yes.
24	BY MR. HOWARD:
25	Q Mr. Kleiner, would you refer to the attachment